

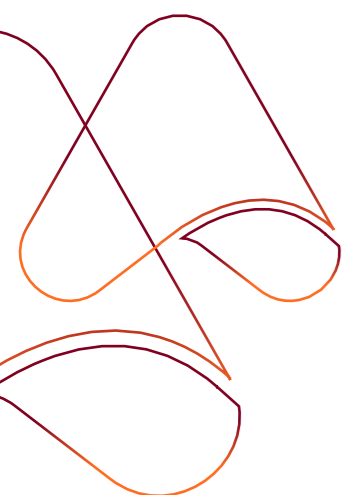
Your Partner
For Success
Around the World



ARG Global

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ARG's ORIGIN

In 1925 the Amin family patriarch established the first automobile repair facility in Afghanistan, which by 1970 grew into the country's only auto manufacturing company. In 2002 the Amin family, led by Nadim Amin, reorganized the company into ARG Services, LLC, expanding from auto repair and manufacturing into fleet management, maintenance, and spare parts associated with the reconstruction and development of the country. Steeped in Afghan culture, ARG was the first Afghan company to merge cultural understanding with the high standards of today's international business practices.

Today, ARG GLOBAL — with our experience, personnel, and networks - is at your disposal for international business, development, and humanitarian initiatives around the world.

HERE'S HOW ARG'S EXPERTISE WILL HELP YOU MEET YOUR GOALS

Operations and Maintenance (O&M):

ARG will provide attentive, flexible operations support tailored to your needs with thoughtful preparation and understanding in complex, demanding environments. We assure continuity by staging resources strategically to assure constant

availability of people, goods, and supplies. ARG will recruit, train, and deploy personnel; supervise in both urban and remote areas; assure quality; and quickly identify potential problems and solve real ones.

Fleet Management

As part of our O&M services, ARG offers experienced Fleet Management to expedite fleet access, operate and maintain vehicles efficiently, save money, and enhance security. ARG will rapidly execute a lease or leases for the vehicles you specify, and then manage and service your fleet. We have access to all types of vehicles and drivers trained with an emphasis on road and passenger safety and how to react in an emergency. ARG will service your vehicles in our modern workshop by trained mechanics and technicians. Based on the footprint of your fleet, we will stock spare parts and tires and schedule regular service to maximize your fleet's availability, readiness, and efficiency.

Infrastructure Design and Development

ARG is also your strategic partner for Infrastructure Design and Development. We specialize in recruiting host country planners, architects, engineers, and project managers to support construction or participate in quality assurance/quality control actions. ARG can also partner with you to pursue US opportunities under the 2021 Infrastructure Investment and Jobs Act (IIJA). Whereas "infrastructure" is typically used to designate building and repairing road, bridges, railroads, and ports, this bill expands the definition to human and social infrastructure. Over the next three years ARG will pursue IIJA projects in several States with US partners. We recognize the challenge, and we are up to it.

Supply Chain Management

ARG offers you tested systems and logistical networks for Supply Chain Management. While you focus on core competencies and mission progress, ARG will deliver reliable sources of raw materials, equipment and supplies; verify and manage quality and quantities; monitor delivery and distribution; and intervene to make timely corrections when necessary. ARG has extensive experience sourcing raw materials, equipment, and supplies at competitive prices; building, managing, and monitoring schedules of delivery; expediting customs and border clearances; and planning contingencies in the event of either small delays or serious disruptions. We are proud to offer you expertise combined with international standards in automation and communications technology to maximize efficiencies, reduce time, and lower costs.

ARG invites you to partner with us to accomplish challenging projects profitably, safely, and on time in these areas:

- Operations & Maintenance
- Fleet Management
- Infrastructure Design and Development
- Supply Chain Management
- Human Resources Management
- Logistics
- Life Support
- Equipment Maintenance

In 2012 the Afghan Chamber of Commerce honored ARG as the outstanding business of the year for exceptional initiatives and performance with regard to both business and international development activities.



ARG GLOBAL LEADERSHIP



Nadim Amin, President and CEO

ARG President Nadim Amin has more than 25 years of experience with international businesses, government relationships, and international organizations. He specializes in tailoring ARG's experience, expertise, and networks to the needs of and support for clients and partners. Nadim has extensive experience building collaboration and business partnerships, including ventures with Toyota, Honda, Renault, and Michelin. He works behind the scenes to accomplish goals and objectives and solve problems. A recognized leader of the Afghan American Chamber of Commerce, Nadim is dedicated to ethical business practices in support of peace, reconstruction, and sustainable development — and building the capacity of future business leaders and organizations.



Guy C. Beougher, Strategic Advisor

Guy Beougher retired from US Senior Executive Service after a 40-year military and federal civilian career focused on leadership, logistic operations, supply-chain management, resource management, strategic planning, enterprise management, integrated logistics support and change management. He served 15 years overseas in leadership and logistics positions, including tours of duty in Afghanistan, Iraq, Kosovo, Bosnia, Germany, Korea and Canada. His retired from the position of COO for the Defense Logistics Agency, orchestrating six supply chains and Distribution and Disposition Services of an Agency of 27,000 employees obligating and managing over \$40 Billion worth of support annually. Mr. Beougher advises ARG President Amin on the company's strategic directions, priority procurements, civilian-military cooperation, and relations and problem-solving with the US Government.

Human Resource Management

ARG's Human Resource Management experience adapts international standards to local cultural, business, and legal requirements. ARG will acquire your official and tax registration in country, obtain your business licenses, and advise you regarding labor laws, working conditions, and employment contracts. ARG recruitment specialists will help you establish position descriptions with pay scales consistent with national norms; advertise through professional networks for top talent in your needed technical area; evaluate and verify employee backgrounds, work history, salary, references, and assure that candidates have no criminal background. Our human resource specialists will help you develop and revise personnel policies and procedures and design and conduct orientation and training for new employees. ARG will manage recruitment to your specifications and can also administer your payroll, tax obligations, and fringe benefits. ARG also has access to certified, experienced translators in numerous languages.

Logistics Management

Logistics Management requires consistent attention to acquiring, storing, and transporting resources efficiently and assuring that they arrive in good condition and on schedule. Efficient logistics can make or break your reputation and bottom line. We will enable your logistics organizational units to plan, communicate, and act efficiently and quickly. ARG offers you knowledge of the territory, reliable vendors, and carefully-selected and monitored transportation routes. We provide trained and vetted logisticians; reliable communications and IT; and software applications that meet your needs. We will integrate logistics with security information to safeguard your personnel and equipment and study and analyze the intersection of politics affecting your technical mission to detect possible disruption or violence and recommend protective actions in real time

Life Support

ARG provides Life Support services for your personnel that will save you time and money and enhance your security. ARG property specialists will help you identify and negotiate office space and living quarters; verify the ownership of property you intend to lease; and advise and assist with cost negotiations, leases, and rental agreements. Our personnel will procure office and living quarters equipment; hire, train and supervise office and living area maintenance and cleaning staff; provide vetted chefs trained to prepare and serve a wide range of international cuisine; train kitchen helpers in food safety and storage; and provide cleaning and laundry services by individuals vetted for their experience and reliability. ARG specialists coordinate security-related information across locations to assure the security of all personnel, property, and equipment.

Strategic Planning to enter new countries and regions

ARG will bring our extensive experience in Equipment Maintenance of numerous types of equipment to your work. We service heavy equipment; oil and gas; electricity supply; fleet management and care; and communications assets. We also service irrigation and water systems. Thorough inspections will ensure that equipment is operating as it should and identify malfunctions and immediate care needs in addition to the maintenance prescribed by the manufacturer. ARG-trained maintenance professionals will develop inspection plans and monitor, at minimum: oil and coolant levels; fuel purity; gauges and meters; tires; tracks; and batteries. We will provide equipment maintenance software to track your records and schedule repair tasks. Rigorous inspections and maintenance in harsh environments improves efficiency, addresses safety considerations, and prevents breakdowns that result in equipment down time.

Founded in a shattered economy, ARG learned to be self-reliant, adaptable, and have back-up plans and resources to respond instantly to rapid changes in the environment.

ARG GLOBAL LEADERSHIP



David E. Schnabel, P.E., Vice President for Operations

Engineer David Schnabel leads ARG's operations and project management. He oversees recruitment in consultation with our clients; manages project strategies and structures; and integrates ARG resources with client needs. He is a recognized leader managing engineering projects and public works strategies, in addition to Federal contract negotiations and management, budget negotiations, oversight, and quality assurance. He is a former engineering expert for the U. S. Air Force Special Operations Command, where he was a responsible for all base infrastructure, including buildings, roadways, airfields, utility services, fire protection and prevention, and protection of the surrounding environment. Schnabel was formerly Vice President of IAP Worldwide Services, developing new business for public works, operations and maintenance, logistics, as well as government construction and maintenance contracts. He was also the Director of Public Works at the National Training Center at Fort Irwin, managing an operations and maintenance budget of \$70M annually, supervising 60 government and 285 contractor employees. Mr. Schnabel holds a Bachelor of Science degree in Engineering from West Point and a Master's degree in Business from Central Michigan University.



Martin J. "Rip" Ayers, Vice President of Business Development

Rip Ayers is an accomplished professional in contracts, logistics, project management, and strategic planning. He leads ARG's business development research, strategies, and proposals; negotiates partnering opportunities and government contracts; and represents ARG to U. S. Government donors and business partners. Previously Rip served as the Director of Sales and Contracts for Zodiac Parachute and Protection America (SAFRAN); and as the transition manager for major AECOM projects in Afghanistan. He was also AECOM's Director of Program Development, based in Ft. Worth, Texas. From 1995-2000 Rip was Dyncorp's European project manager, responsible for 2,000 housing units and other base facilities on McGuire AFB and Ft. Dix, New Jersey where he managed contract compliance, achieving efficiency and cost-savings. Rip is a former Lieutenant Colonel and Senior Command Representative; he provided technical and contractual maintenance services for all US aircraft and associated logistical commodities in support of the U. S. Army/Europe. Rip holds a Bachelor's degree in Social and Military Sciences from Troy University in Alabama.

ARG GLOBAL'S CLIENTS

ARG is proud of our achievements in partnership with these international clients:

ACRES International Ltd.

AECOM

Afghan National Army (ANA)

BearingPoint

Case New Holland (CNH)

Contrack International, Inc.

Gulf Interstate Engineering

International Relief and Development (IRD)/Blumont

ITT

Kabul University

Lockheed Martin

Management Systems International (MSI)

Roshan Telecom

Stanley Associates, Inc.

United Nations Development Programme (UNDP)

United Nations Office of Project Services (UNOPS)

U.S. Army Corps of Engineers

U.S. Department of Defense

Sogea Construction (VINCI)

World Trade Center—Kabul

